# CHOCOSUISSE-Bulletin 2025 (Business year 2024)

2024 was another challenging year for the Swiss chocolate industry. The overall volume of Swiss chocolate sold remained virtually unchanged in 2024. Modest growth in the domestic market was offset by stagnating exports. The outlook remains uncertain due to record cocoa prices and increasing regulatory pressure.

#### Total sales

In 2024, the total sales volume of Swiss chocolate rose slightly by 0.6% to 209,096 tonnes. In the meanwhile, the industry turnover rose by 13.3 % to 2,208 million francs. The record cocoa prices led chocolate producers to introduce the first price increases. This increase in turnover reflects higher procurement costs for cocoa.

#### **Domestic market**

The volume sold on the domestic market performed well with a 1.7% increase. Swiss market sales rose by 6.9% in 2024 to CHF 926.7 million. Per capita consumption in Switzerland declined by 2.4% to 10.6 kg. While consumption of Swiss chocolate remained stable (+0.1% to 6.3 kg), consumption of imported chocolate fell by 4.0% to 4.3 kg. However, the market share of imports in Switzerland remains high at 40% – compared with just 19% in 2000.

#### **Export**

The volume sold abroad in 2024 was 150,815 tons (+0.2% compared to 2023). This generated sales of 1,281 million Swiss francs (+18.4%). Exports accounted for 72.1% of total production, slightly below the previous year's figure of 72.4%. The export ranking remained unchanged compared with the previous year and continues to be dominated by European countries. Germany remains in the lead, followed by the United Kingdom, France, and Canada. The United States, in fifth place, saw the strongest growth of around 1,039 tons.

### **Employment**

In 2024, the 16 companies in the industry employed an average of 4,836 people on a permanent basis, almost half of whom were women. The Collective Labour Agreement (CLA), which was revised in 2022, guarantees employees in the Swiss chocolate industry progressive working conditions.

#### Cost trend

The industry had to contend with sharply rising raw material costs again in 2024. So, the average price of cocoa beans rose by 43.5% compared to the previous year. Hazelnuts (+17.2%) and sugar (+7.1%) were also more expensive. The price of cocoa butter even more than doubled, soaring by 128.5%. Only the price of imported almonds decreased by 1.2%.

#### Outlook

Looking ahead to 2025, the key question will be how consumers respond to further price increases. The full impact of higher cocoa prices is likely to be felt in retail only in 2025, as many producers had sufficient stocks of lower-priced cocoa in 2024.

The regulatory burden on Swiss chocolate manufacturers increased further in 2024 – both internationally and nationally. With the upcoming implementation of the EU Regulation on Deforestation-free products (EUDR), which is scheduled to come into force at the end of 2025, companies face major challenges. The requirements for traceability, risk analysis and digital reporting are complex – and many key implementation details remain unresolved.

The statistical data in this Bulletin covers the entire Swiss chocolate industry.

Sales of Swiss chocolate products (domestic and export)						
Source: Chocolate manufactu	irers					
	2022	2023	2024			
	t	t	t	%		
Bars and small formats	116,329	118,305	117,354	56		
Chocolate confectionary	38,401	39,160	37,836	18		
Seasonal items	8,513	9,500	11,202	5		
Coatings/couvertures	42,429	40,266	42,017	20		
Powder	675	577	687	0		
Total	206,347	207,807	209,096	100		

Of these products, 28 % were sold in Switzerland and 72 % exported to 149 countries. These Swiss exports should not be confused with the far greater production of chocolate with Swiss labels by branches, subsidiaries and licensees operating abroad.

The most important export markets					
Source: Swiss Federal Office	for Customs and E	Border Securit	у		
	2022	2023	2024		
	t	t	t	%	
EU / EFTA	74,570	65,595	72,630	52	
Germany	29,869	31,197	31,984	23	
United Kingdom	9,945	13,150	13,090	9	
France	12,970	12,321	12,666	9	
Canada	13,719	11,463	11,565	8	
USA	9,175	8,615	9,654	7	
Spain	5,904	5,739	5,077	4	
China	3,908	4,108	4,235	3	
Italy	4,897	4,954	4,113	3	
Australia	4,878	5,285	4,007	3	
Belgium	5,104	3,520	3,649	3	
Netherland	2,379	2,953	2,326	2	
Emirati Arabi	2,265	2,372	2,293	2	
137 other countries	35,041	37,961	34,009	24	
Total *	140,054	143,638	138,668	100	

ween domestic	sales and	exports of S	wiss chocolate
manufacturers			
2022	20	23 202	24
t		t	t %
55,567	57,2	91 58,28	32 28
150,780	150,5	16 150,8°	15 72
206,347	207,8	07 209,09	96 100
	manufacturers 2022 t 55,567 150,780	manufacturers  2022 20 t 55,567 57,2 150,780 150,5	2022 2023 202 t t 55,567 57,291 58,28 150,780 150,516 150,8°

\* The foreign trade statistics compiled by the Swiss Federal Office for Customs and Border Security are based on criteria different to the statistics behind those for the sector prepared by CHOCOSUISSE. The two sets of statistics therefore show different export figures.

Chocolate imports				
Source: Swiss Federal C	Office for Custon	ns and Border Se	curity	
	2022	2023	2024	
	t	t	t	%
Germany	17,451	18,136	17,624	46
France	5,652	4,889	4,799	12
Netherlands	5,133	4,424	4,325	11
Italy	3,387	3,742	4,037	10
Belgium	2,292	2,518	2,325	6
Poland	1,252	1,284	1,496	4
from 96 other countries	4,501	4,389	4,088	11
Total	39,668	39,382	38,694	100

B 1 4 1 4						
Developments in the average retail price						
Source: National retail price index (Swiss Federal Statistical Office; Basis December						
1982, extrapolation)	(01110011001		,			
	1983	2023	2024			
Chocolate	100.2	129.8	135.5			
Overall index	100.9	167.6	169.3			

Turnover by the Swiss chocolate industry with Swiss chocolate products							
Source: Chocolate manufacturers							
	2022	2023	2024				
	in Mio. CHF	in Mio. CHF	in Mio. CHF				
Domestic sales	815	867	927				
Exports	1,004	1,082	1,281				
Total	1,819	1,949	2,208				

## Per capita consumption Sources: Chocolate manufacturers, Caobisco

The Swiss like chocolate. With a domestic consumption of around 96,000 tonnes of chocolate products and an average population of 9,1 million people, the average per capita consumption adds up to 10.6 kg, thereby ranking Switzerland at the head of consumer countries. For comparison purposes, the figures from other countries:

		,			
		kg			kg
Switzerland	2024	10.6	Romania	2023	4.1
Denmark	2023	10.5	Portugal	2023	3.9
Lithuania	2023	10.2	Hungary	2023	3.4
Germany	2023	9.6	France	2023	3.4
Estonia	2023	9.4	Spain	2023	3.0
Finland	2023	8.3	Italy	2023	2.7
Croatia	2023	5.5	Belgium	2023	2.2
Czech Republic	2023	5.3	Slovakia	2023	1.9
Latvia	2023	4.1	Greece	2023	1.5

	Employment in the Swiss chocolate industry					
Source: Employi	ment statistics (Swiss Federal S	tatistical Office)				
	Women	Men	Total			
1980	2,277	2,806	5,083			
1990	2,648	2,588	5,236			
2000	2,074	2,183	4,257			
2010	1,916	2,325	4,241			
2020	2,097	2,298	4,395			
2023	2,280	2,560	4,840			
2024	2,289	2,547	4,836			

Average impact prices of the most in		tariala (dutu una	:4\				
Average import prices of the most important raw materials (duty unpaid)							
Source: Swiss Federal Office for Cust	oms and Border S	ecurity					
	2022	2023	2024				
	CHF	CHF	CHF				
100 kg cocoa beans	288	276	396				
100 kg cocoa butter	464	494	1,129				
100 kg sugar	62	85	91				
100 kg hazelnuts	608	599	702				
100 kg almonds	623	538	532				
100 kg whole milk powder *	719	648	739				

\* Corresponds to the import price of the 300 tonnes import quota of milk powder which is sold annually by auction since 1 January 2009. The price for domestic whole milk powder in 2024 was on average CHF 727.-- for 100 kg.

Worldwide arinding of sees b	2022/2024	
Worldwide grinding of cocoa b Source: International Cocoa Orga		025)
Source. International Cocoa Orga	tons	<u>023)</u> %
Europe	1,749,600	35.8
- Netherlands	600.000	12.3
- Germany	460,000	9.4
- France	140,000	2.9
- Belgium	100,000	2.0
- Spain	85,000	1.7
- Italy	84,200	1.7
- United Kingdom	60,000	1.2
- Switzerland	55,000	1.1
Asia and Oceania	1,107,000	22.7
Africa	1,084,600	22.2
North America	465,000	9.5
Central and South America	478,400	9.8
Total	4,884,600	100.0
An interesting conclusion can be a	made from this table. The small a	mount of raw material

An interesting conclusion can be made from this table: The small amount of raw material imports by Switzerland is in reverse proportion to the high reputation of its chocolate. Could there be any better proof of its quality?

#### Structure of the world cocoa trade

The three most important cocoa-producing countries, the Ivory Coast, Ghana and Ecuador, are responsible for around 60 % of the global harvest. The Swiss chocolate industry imported 58 % of its cocoa bean requirements from Ghana (41 %) and Dominican Republic (17 %). It was responsible for processing around 2.1 % of the worldwide consumption of cocoa beans. In quantitative terms, Switzerland is therefore a minor player. All the more remarkable, therefore, is the excellent reputation enjoyed throughout the world by the Swiss chocolate industry. This reputation rests on product quality, innovative strength and the Swiss chocolate tradition that is lovingly nurtured by the manufacturing firms day by day.

The cocoa market is one of the world's most unstable raw material markets. This is why UNCTAD, the United Nations Conference for Trade and Development, has been trying over the years to coordinate supply and demand, and thereby bring some stability to the market in general and prices in particular. The new International Cocoa Agreement, which was agreed in 2010 for this very purpose, entered into force on 1 October 2012.

Cocoa harvest 2023/2024		
Source: International Cocoa Organization		
(Bulletin No. 1, March 2025)		
	tons	%
Ivory Coast	1,673,900	37.3
Ghana	530,300	11.8
Ecuador	430,000	9.6
Nigeria	350,000	7.8
Cameroon	320,000	7.1
Brazil	200,000	4.5
Indonesia	180,000	4.0
Peru	163,000	3.6
Others	641,700	14.3
World harvest	4,488,600	100.0
In comparison:		tons
World harvest 2020/21	5,244,300	tons
World harvest 2021/22	4,825,900	tons
World harvest 2022/23	5,043,400	tons

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